

| State                | Organization                                                                       | Acronym            | Address line 1                                   | Address Line 2                       | City            | Zipcode    | First Name     | Middle Name | Last Name        | Position                                  | Phone Number                  | Email                                                                       |
|----------------------|------------------------------------------------------------------------------------|--------------------|--------------------------------------------------|--------------------------------------|-----------------|------------|----------------|-------------|------------------|-------------------------------------------|-------------------------------|-----------------------------------------------------------------------------|
| Alabama              | Alabama Department of Transportation                                               | ALDOT              | 1409 Coliseum Boulevard                          | P.O. Box 303050                      | Montgomery      | 36130-3050 | John           |             | Huffman          | DBE Program Administrator                 | (334) 353-6469                | huffmanjo@dot.state.al.us                                                   |
| Alabama              | Birmingham Airport Authority                                                       | BAA                | 5900 messar Airport Highway                      |                                      | Birmingham      | 35212      | Tanya          |             | Bell             |                                           | 205 599-0568                  | tbell@flybirmingham.com                                                     |
| Alaska               | Alaska Department of Transportation & Public Facilities                            | ADOT&PF            | 2200 East 42nd Avenue                            |                                      | Anchorage       | 99508      | Winnie         |             | Cichosz          | DBE Certification Officer                 | 907-269-0854                  | Winnie.cichosz@alaska.gov                                                   |
| Alaska               | Municipality of Anchorage                                                          | MOA                | P.O. Box 196650                                  |                                      | Anchorage       | 99519-6650 | Louise         |             | Colbert          | D/WBE Officer                             | 907-343-4895                  |                                                                             |
| Arizona              | Arizona Department of Transportation Business and Engagement and Compliance Office | BECO               | 1801 W. Jefferson St., Suite 101                 | Maildrop 154A                        | Phoenix         | 85007      | Vivien         | H.          | Lattibeaudiere   | Manager                                   | 602-712-4071                  | VLattibeaudiere@azdot.gov                                                   |
| Arizona              | City of Phoenix                                                                    | COP                | 200 W. Washington Street                         |                                      | Phoenix         | 85003      | Valerie Kellye |             | Churchwell Adams | Certification Program Manager             | 602-261-8551                  | valerie.churchwell@phoenix.gov<br>kellye.adams@phoenix.gov                  |
| Arizona              | City of Tucson Equal Opportunity Office                                            | CoT                | 100 N. Stone Avenue, Suite 610                   | P.O. Box 27210                       | Tucson          | 85726-7210 | Traci          |             | Shepherd         | Acting Director                           | 520-837-44114                 | traci.shepherd@tucsonaz.gov                                                 |
| Arizona              | Arizona Department of Transportation                                               | AZDOT              | 1135 N. 22nd Ave.                                | 2nd Floor, MD 154A                   | Phoenix         | 85009      | Tracy          |             | Houston          | DBE Certification Program Manager         | 602) 712-7761                 |                                                                             |
| Arizona              | City of Phoenix                                                                    | COP                | 251 West Washington Street, 7th Floor            |                                      | Phoenix         | 85003-2295 | Lee            |             | Molina           | Certification Program Manager             | (602)261-8551                 | Lee.Molina@phoenix.gov                                                      |
| California           | Santa Clara Valley Transportation Authority                                        | SCVTA              | 3331 North First Street                          | Building A                           | San Jose        | 95134-1906 | Elizabeth      |             | Brazil           | Manager                                   | (408) 321-5874                |                                                                             |
| California           | San Francisco Municipal Railway                                                    | CUCP               | Contract Compliance Office                       | One South Van Ness Avenue, 7th Floor | San Francisco   | 94103      | Sheila         |             | Evans            | Director                                  | (415)701-4404 or 410-701-4436 | Sheila.evans-peguese@sfmta.com                                              |
| California           | California Unified Certification Program                                           | CUCP               | Department of Transportation, Civil Rights-MS 79 | 1823 14th Street                     | Sacramento      | 95811      | Jennifer       |             | Baker            | Certification Officer                     | (916)324-0990                 | jennifer.baker@dot.ca.gov                                                   |
| California           | Metropolitan Transportation Authority - Los Angeles                                | METRO -Los Angeles | Diversity & Economic Opportunity Department      | One Gateway Plaza, Mail Stop 99-8-4  | Los Angeles     | 90012      | Ramon          |             | Ortiz            | Program Manager                           | 213-922-2600                  | ortizra@metro.net                                                           |
| California           | San Mateo County Transit District                                                  | SMCTD-CUCP         | San Mateo County Transit District-DBE Office     | 1250 San Carlos Avenue               | San Carlos      | 94065-1306 | Elke           |             | Campbell         | DBE Officer                               | (650)508-7939                 | campbelle@samtrans.gov                                                      |
| California           | Central Contra Costa Transit Authority                                             | CCCTA              | Office of Civil Rights                           | 2477 Arnold Industrial Way           | Concord         | 94520      | Kristina       |             | Martinez         | Manager                                   | 925-680-2031                  | KMartinez@cccta.org                                                         |
| California           | City of Fresno                                                                     | COF                | General Services Department/DBE Program          | 2600 Fresno Street, Room 2156        | Fresno          | 93706      | Jean           |             | Thomas-Runnels   | DBE/Small Business Coordinator            | 559-621-1153                  | Jean.Thomas-Runnels@fresno.gov<br>rsmith@bart.gov or Absurt@bart.gov (Alma) |
| California           | Bay Area Rapid Transit District                                                    | CUCP               | Office of Civil Rights                           | 300 Lakeside Drive, 16th Floor       | Oakland         | 94612      | Ruby           |             | Smith            | DBE Program Manager-Operations            | (510)464-6324                 |                                                                             |
| California           | San Diego County Regional Airport Authority                                        | SDCRAA             | P. O. box 82776                                  |                                      | San Diego       | 92138-2776 | Christine      |             | Pham             | Director of Small and Emerging Business   | (619)400-2568                 | Smallbusiness@san.org                                                       |
| California           | San Francisco International Airport, Airport Small Affairs Office                  | SFIA               | P.O. Box 8097                                    |                                      | San Francisco   | 94128      | Emylene        |             | Aspilla          | Director                                  | 650-821-5059                  | emylene.aspilla@flyso.com                                                   |
| California           | Los Angeles World Airports-City of Los Angeles                                     | COLABCA            | 1149 S. Broadway                                 | Suite 300                            | Los Angeles     | 90015      | Angela         |             | Del la Rosa      | Certification Manager                     | 213-847-2650                  | Angela.delarosa@lacity.org                                                  |
| Colorado             | Colorado Department of Transportation                                              | CDOT               | Office of Certification                          | 4201 E. Arkansas Avenue, Room 150    | Denver          | 80222      | Katherine      |             | Williams         | Civil Rights Program Manager              | (303) 757-9234                |                                                                             |
| Colorado             | Division of Small Business Opportunity                                             | DSBO               |                                                  |                                      | Denver          |            | Ely            |             | Bacon            | Director of Certification                 |                               |                                                                             |
| Colorado             | City and County of Denver                                                          | C&COD              | Webb Municipal Building                          | 201 W. Colfax, Dept. #907            | Denver          | 80202      | Tanya          |             | Davis            | Manager                                   | (720)913-1701                 | tanya.davis@denvergov.org                                                   |
| Arkansas             | Arkansas State Highway and Transportation Department                               | ASH&TD             | P.O. Box 2261                                    |                                      | Little Rock     | 72203      | Scott          |             | Bennett          | Assistant to the Director                 | 501-569-2211                  | scott.bennett@ahtd.ar.gov                                                   |
| Connecticut          | Connecticut Department of Transportation                                           | CONNDOT            | 2800 Berlin Turnpike                             | P.O. Box 317546                      | Newington       | 06131-7546 | George         |             | Edelman          | Chairman, DBE Certification Panel         | (860)594-2815                 | george.edelman@ct.gov                                                       |
| Delaware             | Delaware Department of Transportation                                              | DeIDOT             | P.O. Box 778                                     | 800 Bay Road                         | Dover           | 19903      | Kathrina       |             | Stroud           | Civil Rights Administrator                | (302)760-2035                 |                                                                             |
| District of Columbia | Metropolitan Washington Unified Certification Program                              | MWUCP              | 600 Fifth Street, N.W.                           | Third Floor                          | Washington      | 20001      | Richard        |             | Owens            | Manager                                   |                               | Rowens@WMATA.com                                                            |
| District of Columbia | Metropolitan Washington Airports Authority                                         | MWAA               | #1 Aviation Circle                               | Attn: MA410                          | Washington      | 20001      | Richard        |             | Gordon           | Manager, Equal Opportunity Programs       | 703-417-8625                  | richard.gordon@mwaa.com                                                     |
| District of Columbia | District of Columbia Unified Certification Program                                 | DCUCP              | 250 M St SE                                      | 8th Floor                            | Washington      | 20003      | Stephanie      |             | Jenkins          | Business Relationship Analyst             |                               | stephanie.jenkins1@dc.gov                                                   |
| District of Columbia | DC Department of Transportation                                                    | DCDOT              | 500 M Street, SE                                 |                                      | Washington      | 20590      | Frank          |             | Seales           | Interim Director                          | (202)673-6813                 |                                                                             |
| Florida              | Jacksonville Transportation Authority                                              | JTA                | 121 West Forsyth Street                          | Suite 200                            | Jacksonville    | 32203      | M. Kevin       |             | Middleton        | Diversity & Equity Program Senior Manager | 904 598-8728                  | Kmiddleton@jtafla.com                                                       |
| Florida              | Department of Business and Economic Development                                    | DBED               | 111 N.W. 1st Street, 19th Floor                  |                                      | Miami           | 33128-1906 | Gary           |             | Hartfield        | Director, Small Business Development      | 305-375-3111                  | Gary.hartfield@miami.gov                                                    |
| Florida              | Florida Department of Transportation                                               | FDOT               | 605 Suwannee Street                              |                                      | Tallahassee     | 32399-0450 | Victoria       |             | Smith            | DBE Manager                               | (850) 414-4746                | Victoria.smith@dot.state.fl.us                                              |
| Florida              | Tampa International Airport                                                        | TIA                | Hillsborough County Aviation Authority           | 4100 George J Bean Parkway           | Tampa           | 33607      | Cheryl         |             | Hawkins          | Business Diversity Manager                | 813-870-8738                  | chawkins@tampaairport.com                                                   |
| Florida              | Jacksonville Airport Authority                                                     | JAA                | Post Office Box 18018                            | Jacksonville International Airport   | Jacksonville    | 32229      | Sheryl         |             | Williams         | Program Adminstrator                      | 904-741-2036                  |                                                                             |
| Florida              | Hillsborough County Aviation Authority                                             | HCAA               | Post Office Box 22287                            |                                      | Tampa           | 33622-2287 | Cheryl         |             | Hawkins          | DBE Program Manager                       | (813)870-8738                 | chawkins@tampaairport.com                                                   |
| Florida              | Palm Beach International Airport                                                   | PBIA               | 846 Palm Beach International Airport             |                                      | West Palm Beach | 33406-1470 | Laura          |             | Beebe            | Deputy Director, Airport Business Affairs | 561-471-7403                  |                                                                             |
| Florida              | Broward County, Office of Economic and                                             | BCOEO              | Small Business Development                       | 115 S. Andrews Avenue, Room A680     | Fort Lauderdale | 33301      | Sandy-Michael  |             | McDonald         | SBD Manager                               | 954-357-5615                  | smmcdonald@broward.org                                                      |
| Florida              | Lee County Port Authority                                                          | LCPA               | Division/Government Center Annex                 | Suite 450                            | Tallahassee     | 32301      | Julio          |             | Rodriguez        | DBE Manager                               | 239-590-4625                  | jarodriguez@flylcpa.com                                                     |
| Florida              | Greater Orlando Aviation Authority                                                 | GOAA               | One Airport Boulevard                            | Orlando International Airport        | Orlando         | 32827-2001 | George         |             | Morning          | Director, Small Business Development      | (407)825-7130                 | George.Morning@goaa.org                                                     |
| Florida              | City of Tallahassee                                                                | COT                | 315 S. Calhoun Street                            | Suite 450                            | Tallahassee     | 32301      | Latanya        |             | Raffington       | Senior Coordinator                        | 850-300-7566                  | LRaffington@oefvforbusiness.org                                             |
| Florida              | Miami-Dade County, Business Support Services, SBD                                  | MDCBSS             | 111 NW 1st Street                                | # 19 Floor                           | Miami           | 33128      | Claudious      |             | Thompson         | SBD Chief                                 | 305-375-3146                  | claud@miamidade.gov                                                         |
| Florida              | Volusia County, Volusia Transit Authority                                          | VTA                | 950 Big Tree Road                                |                                      | S. Daytona      | 32119      | Chris          |             | Leffert          | Director of Administration                | 386-756-7496 (Ext. 4124)      | Cleffert@volusia.org                                                        |
| Georgia              | City of Atlanta                                                                    | COA/OCC            | Office of Contract Compliance                    | 55 Trinity Avenue, SW, Suite 1700    | Atlanta         | 30303      | Larry          |             | Scott            | Director                                  | 404-330-6010                  | larry.scott@atlantaga.gov                                                   |
| Georgia              | Georgia Department of Transportation                                               | GDOT               | 600 West Peachtree Street. 7th Floor             |                                      | Atlanta         | 30308      | Kimberly       | A.          | King             | Director, Equal Opportunity Division      | 404-631-1972                  | Kiking@dot.ga.gov                                                           |
| Georgia              | Metropolitan Atlanta Rapid Transit Authority                                       | MARTA              | 2424 Piedmond Road, NE                           |                                      | Atlanta         | 30324-3324 | Ferinand       | L           | Risco            | DBE Liaison Officer                       |                               |                                                                             |
| Hawaii               | State of Hawaii Department of Transportation                                       | HDOT               | 869 PUNCHBOWL STREET                             |                                      | HONOLULU        | 96813-5097 | Estra          |             | Quolausing       | DBE Liaison Officer                       | 808-587-2168                  |                                                                             |
| Idaho                | Idaho Transportation Department                                                    | ITD                | 3311 West State Street                           |                                      | Boise           | 83707-1129 | Elizabeth      | J.          | Healas           | DBE Program Coordinator                   | 208-334-8567                  | elizabeth.healas@itd.idaho.gov                                              |
| Illinois             | City of Chicago                                                                    | COC                | Office of Compliance                             | 121 N. LaSalle Street                | Chicago         | 60602      | Jamie          | L.          | Rhee             | Chief Procurement Officer                 | 312-744-9750                  | Jamie.Rhee@cityofchicago.org                                                |
| Illinois             | Northeast Illinois Regional Commuter Railroad Corp.                                | Metra              | Office of DBE Administration                     | 547 W. Jackson Blvd.                 | Chicago         | 60661      | Janice R.      |             | Thomas           | Director                                  | 312-322-6900                  |                                                                             |
| Illinois             | Chicago Transit Authority                                                          | CTA                | 567 West Lake Street, 4th Floor                  | P.O. Box 7562                        | Chicago         | 60661-1498 | JuanPaablo     |             | Prieto           | General Manager                           | 312-681-2620                  | jprieto@transitchicago.com                                                  |

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|----------------|-------------------------------------------------------------------------------------|---------|--------------------------------------------------------|-------------------------------------|-------------------|------------|-------------|--------|------------------|-----------------------------------------------------|------------------------------|---------------------------------------------|
| Illinois       | Illinois Department of Transportation                                               | IDOT    | 2300 South Dirksen Parkway                             | Room 319                            | Springfield       | 62764      | Debra       |        | Clark            | Director, Office of Business & Workforce Diversity  | (217)782-5490                | debra.clark@illinois.gov                    |
| Illinois       | Pace Suburban Bus                                                                   |         | 550 West Algonquin Road                                |                                     | Arlington Heights | 60005      | Judy Curley |        | Curley           | Acting DBE Liaison Officer                          | 847-228-4292                 | Judy.curley@pacebus.com                     |
| Indiana        | Indiana Department of Administration                                                | INDOA   | 402 West Washington Street, Room W474                  |                                     | Indianapolis      | 46204      | Claudia     |        | Cummings         | Deputy Commissioner for Admin MBD                   | (317)234-2718                |                                             |
| Indiana        | City of Indianapolis/Department of Administration                                   | COI     | 1501 City County Building                              | 200 East Washington Street          | Indianapolis      | 46204      | James       | H      | Crute            | Business Enterprise Officer                         | (317)327-5268                |                                             |
| Indiana        | Indiana Department of Transportation                                                | INDOT   | Economic Opportunity Division                          | 100 N. Senate, Room N750            | Indianapolis      | 46204      | Elizabeth   |        | Kiefner Crawford | Director                                            | 317-234-8008                 | ekiefner@indot.in.gov                       |
| Iowa           | Iowa Department of Transportation                                                   | IADOT   | 800 Lincoln Way                                        |                                     | Ames              | 50010      | Hector      |        | Torres-cacho     | Assistant Contracts Engineer                        | 515-239-1833                 |                                             |
| Kansas         | Kansas Department of Transportation                                                 | KDOT    | Dwight D. Eisenhower State Office Building             | 700 S.W. Harrison Street, Suite 350 | Topeka            | 66603      | Doria       |        | Watson           | Chief, Office of Civil Rights                       | 785-296-7940                 |                                             |
| Kentucky       | Kentucky Transportation Cabinet                                                     | KYTC    | Office for Civil Rights and Small Business Development | 200 Mero Street, 6th Floor          | Frankfort         | 40622      | Tony        |        | Youssefi         | DBE Branch Manager                                  | 502-564-3601                 |                                             |
| Louisiana      | New Orleans Regional Transit Authority                                              | RTA     | 2817 Canal Street                                      |                                     | New Orleans       | 70119      | Keziah      |        | Cawthorne        | DBE Compliance Manager                              | (504)242-2600                | klee@rtaforward.org                         |
| Louisiana      | England Airpark DBE Office                                                          | EADBE   | 1616 Arnold Drive                                      | Suite 6                             | alexandria        | 71303      | Lynne       |        | Eddlemon         | England Airpark DBE Program Manager                 | (318)443-1524                |                                             |
| Louisiana      | Louisiana Department of Transportation and Development                              | LDOT&D  | P.O. Box 94245                                         |                                     | Baton Rouge       | 70804-9245 | Stephanie   |        | Ducote           | Compliance Programs Manager                         | 225-379-1382                 |                                             |
| Louisiana      | Louisiana Unified Certification Program (NOIA)                                      | NOIA    | P.O. Box 20007                                         |                                     | New Orleans       | 70141      | Philistine  |        | Ferrand          | DBE Liaison Officer                                 | 504-464-2650                 |                                             |
| Louisiana      | Non Flood Protection Asset Management Authority                                     | NFPAMA  | Compliance Program Office                              | 6514 Spanish Fort Blvd.             | New Orleans       | 70124      | Joan        |        | Coates           | DBE Liasion Officer                                 |                              | Jcoates@orleanslevee.com                    |
| Louisiana      | Louisiana Department of Transportation & Development                                | DOTD    | P.O. Box 94245                                         |                                     | Baton Rouge       | 70804-9245 | Remy        |        | Graves           | DBE/SBE Program Manager                             | 225-379-1382                 |                                             |
| Louisiana      | Orleans Levee District                                                              | OLD     | 6920 Franklin Avenue                                   | Compliance Department, Suite 106    | New Orleans       | 70122      | Nina        |        | Hebert-Marchand  | Director                                            | 504-286-3100*1008            |                                             |
| Maine          | Maine Department of Transportation                                                  | MEDOT   | State House Station 16                                 |                                     | Augusta           | 04333-0016 | Theresa     |        | Savoy            | Director, Civil Rights Office                       | 207-289-3576                 |                                             |
| Maryland       | Washington Metropolitan Area Transit Authority                                      | WMATA   | 8201 Ardwick- Ardmore Road                             |                                     | Landover          | 20785      | Erick       |        | Wilkes           | DBE & Compliance Officer                            | 301-955-2377                 | edwilkes@wmata.com                          |
| Maryland       | Maryland Department of Transportation                                               | MDOT    | Office of Minority Business Enterprise                 | 7201 Corporate Center Drive         | Hanover           | 21076      | Natalie     |        | Smalls           |                                                     | 410-865-1240                 | nsmalls@mdot.maryland.gov                   |
| Massachusetts  | Massport-Massachusetts Port Authority                                               | MMPA    | One Harborside Drive                                   | Suite 200S                          | East Boston       | 02128-2909 | Tiffany     |        | Brown-Grier      | Director                                            | 617-568-3190                 | Brown-Grier, Tiffany (tbgrier@massport.com) |
| Massachusetts  | Supplier Diversity Office Operational Services Division                             | SDO     | Massachusetts Transportation Building                  | 10 Park Plaza, Suite 2600-B         | Boston            | 2108       | Nedra       |        | White            | Director of DBE Certification                       | (617)973-8646                |                                             |
| Michigan       | Detroit Department of Transportation                                                | DDOT    | Office of Contract Compliance                          | 1301 E. Warren                      | Detroit           | 48207      | Shelia      |        | Udeozor          |                                                     | 313 933-1300                 | udeozors@detroitmi.gov                      |
| Michigan       | Suburban Mobility Authority for Regional Transportation                             | SMART   | Office of Contract Compliance                          | 660 Woodward Avenue                 | Detroit           | 48226      | Robert      | L      | Pryor            | Manager                                             | 313 223-2100                 |                                             |
| Michigan       | Wayne County Health & Human Services                                                | WCHHS   | 500 Griswold                                           | 15th Floor                          | Detroit           | 48226      | Natalie     |        | Bandele          | Certification Supervisor                            | 313-224-5021                 | nbandele@waynecounty.com                    |
| Michigan       | Wayne County Human Relations Division                                               | WCHRD   | 500 Griswold, 15th Floor                               |                                     | Detroit           | 48226      | Victoria    |        | Edwards          | Director                                            | 313-224-5021                 |                                             |
| Michigan       | Michigan Department of Transportation Business and Administrative Services Division | MICHDOT | Office of Business Development                         | Post Office Box 30050               | Lansing           | 48909      | Tonya       |        | Doyle-Bicy       | Lansing Field Services Manager                      | (517)373-2377                |                                             |
| Minnesota      | Metropolitan Council/Metro Transit                                                  | MnUCP   | Office of Diversity and Equal Opportunity              | 560 Sixth Avenue North              | Minneapolis       | 55411      | Wanda F.    |        | Kirkpatrick      | Director, Office of Diversity and Equal Opportunity | 651-602-1085                 |                                             |
| Minnesota      | Minnesota Department of Transportation                                              | MNDOT   | Office of Civil Rights                                 | 395 John Ireland Boulevard          | Saint Paul        | 55155-1899 | Klm         |        | Collins          | Civil Rights Director                               | 651-366-3150                 | Kim. Collins@state.mn.us                    |
| Minnesota      | Metropolitan Airports Commission                                                    | MAC     | Minneapolis-St. Paul Interntl. Airport                 | 6040 - 28th Avenue South            | Minneapolis       | 55450-2799 | Anita       | -      | Ballant          | Affirmative Action Officer                          | 612-726-8100                 |                                             |
| Mississippi    | Mississippi Department of Transportation                                            | MissDOT | P.O. Box 1850                                          |                                     | Jackson           | 39215-1850 | Carolyn     |        | Bell             | Civil Rights Director                               | (601)359-7001                |                                             |
| Missouri       | Missouri Regional Certification Committee                                           | MRCC    | 707 N. First Street                                    |                                     | St. Louis         | 63144      | Diana       |        | HillardWagner    | Manager, Metro Supplier Diversity Program           | 314-982-1492                 |                                             |
| Missouri       | Lambert-St. Louis International Airport                                             | STLIA   | DBE Program Office                                     | P.O. Box #10212                     | St. Louis         | 63145      | Amber       |        | Gooding          | Assistant Airport Director                          | 314-426-8192                 | adgooding@flystl.com                        |
| Missouri       | Metro St. Louis                                                                     | METRO   | 211 North Broadway Suite 700                           |                                     | St. Louis         | 63102      | Francoise   | Tamico | Lyles-Wiggins    | Manager, Office of Supplier Diversity               | 702-982-1398                 | flyleswiggins@bistatedev.org                |
| Missouri       | City of Kansas City                                                                 | COKC    | 4th Floor, City Hall                                   | 414 East 12th Street                | Kansas City       | 64106-2795 | Phillip     |        | Yelder           | Director of Human Relations                         | (816)513-1836                | philip_yelder@kcmo.org                      |
| Missouri       | Missouri Department of Transportation                                               | MODOT   | 105 West Capitol Avenue                                | P.O. Box 270                        | Jefferson City    | 65102      | Lester      |        | Woods            | External Civil Rights Administrator                 | (573)751-2859                |                                             |
| Missouri       | St. Louis Development Corporation                                                   | SLDC    | 330 North 15th Street                                  |                                     | St. Louis         | 63103      | Percy       |        | Green            | Director, Business Development                      | 614-622-3400                 |                                             |
| Montana        | Montana Department of Transportation                                                | MTDOT   | 2701 Prospect Avenue                                   | P.O. Box 201001                     | Helena            | 59620-9726 | Patti       | -      | McCubbins        | Chief, Civil Rights Bureau                          | 406-444-6335                 |                                             |
| Nebraska       | Nebraska Department of Roads                                                        | NDR     | P.O. Box 94759                                         | 1500 Highway 2                      | Lincoln           | 68509-4759 | Troy        |        | Larsen           | DBE Civil Rights Manager                            | 402-479-4531                 | troylarsen@nebraska.gov                     |
| Nevada         | Nevada Department of Transportation                                                 | NVDOT   | 600 S. Grand Central Parkway                           | Room 140,                           | Las Vegas         | 89106      | Sonnie      |        | Braih            | Civil Rights Officer                                | 702-730-3301                 | Sbraih@dot.state.nv.us                      |
| New Hampshire  | New Hampshire Department of Transportation                                          | NHDOT   | 1 Hazen Drive                                          | P.O. Box 483                        | Concord           | 03302-0483 | Richard     |        | Lusk             | Chief, Labor Compliance                             | 603-271-6611                 |                                             |
| New Jersey     | New Jersey Department of Transportation                                             | NJDOT   | P.O. Box 600                                           |                                     | Trenton           | 08625-0600 | Vicki       |        | Tilghman-Ansley  | Executive Director                                  | 609-530-3009                 | vicki.tilghmanansley@dot.nj.gov             |
| New Jersey     | New Jersey Transit                                                                  | NJT     | One Penn Plaza East                                    |                                     | Newark            | 07105-2246 | Leotis      |        | Sanders          | DIRECTOR                                            | (973)491-8058                |                                             |
| New Jersey     | The Port Authority of New York and New Jersey                                       | PANYNJ  | 2 Montgomery Street                                    | 2 nd Floor                          | Jersey City       | 7302       | Sucheta     |        | Premchan         | Manager, Certification Program                      | 201-395-3944                 | spremchan@panynj.gov                        |
| New Mexico     | New Mexico Department of Transportation                                             | NMDOT   | P.O. Box 1149                                          | 1120 Cerrillos Road                 | Santa Fe          | 87504-1149 | Geanette    |        | Garcia           | DBE Certification Officer                           | 505-827-1774                 |                                             |
| New York       | Metropolitan Transportation Authority                                               | MTA     | Department of Diversity and Civil Rights               | 2 Broadway-16th Floor               | New York          | 10004      | Lorraine    |        | Warren           | Assistant Director, Certification Programs          | 646-252-1378                 | lwarren@mtahq.org                           |
| New York       | New York City Transit Authority                                                     | NYCTA   | 130 Livingston Street                                  |                                     | Brooklyn          | 11201      | Robert      | J      | House            | Division of Affirmative Action                      | 718-694-4710                 |                                             |
| New York       | Niagara Frontier Transportation Authority                                           | NFTA    | 181 Ellicott Street                                    |                                     | Buffalo           | 14203      | Stephanie   |        | Calhoun          | Gen. Manager, Affirmative Action                    | 716-855-7489                 | Stephanie_Calhoun@NFTA.com                  |
| New York       | New York Metropolitan Transportation Authority                                      | NYMTA   | Department of Diversity and Civil Rights               | 2 Broadway                          | New York          | 10004      | Carolyn     |        | Greene           | Assistant Director                                  | (646)252-1378                | cgreene@mtahq.org                           |
| New York       | The Port Authority of NY & NJ                                                       | PANYNJ  | 225 Park Avenue, South                                 | 4th Floor                           | New York          | 10003      | Lash        |        | Green            | Director, Office of Regional & Economic Development | (212)435-7800                |                                             |
| New York       | New York State Department of Transportation                                         | NYSDOT  | Contract Audit Bureau                                  | 50 Wolf Road, 6th Floor             | Albany            | 12232      | Joe         |        | Stuhlman         | Director                                            | (518)457-3180 (Jackie Jones) |                                             |
| North Carolina | North Carolina Department of Transportation                                         | NCDOT   | 1509 Mail Service Center                               |                                     | Raleigh           | 27699-1509 | Benny F.    |        | Sloan            | State Contractor Utilization Engineer               | 919-508-1940                 | BFSloan@NCdot.gov                           |
| North Carolina | Raleigh-Durham Airport Authority                                                    | RDAA    | P.O. Box 80001                                         |                                     | RDU Airport       | 27623      | Abner       | C      | Umphrey          | DBE Liaison Officer                                 | 919-840-2100                 |                                             |
| North Dakota   | North Dakota Department of Transportation                                           | NDDOT   | 608 East Boulevard Avenue                              |                                     | Bismarck          | 58505-0700 | Ramona      |        | Bernard          | Director, Civil Rights Division                     | (701)328-2576                | Rbernard@nd.gov                             |

|                |                                                                      |                   |                                                                |                                               |                  |            |             |    |                 |                                                                      |                     |                                         |
|----------------|----------------------------------------------------------------------|-------------------|----------------------------------------------------------------|-----------------------------------------------|------------------|------------|-------------|----|-----------------|----------------------------------------------------------------------|---------------------|-----------------------------------------|
| Ohio           | The Greater Cleveland Regional Transit Authority                     | GCRTA             | 615 Superior Avenue, W.                                        |                                               | Cleveland        | 44113-1877 | Myers       |    | Rollins, Jr.    | Director, Office of Equal Opportunity                                | 216-566-5044        |                                         |
| Ohio           | Office of Small Business and Disadvanatged Business Enterprise       | ODOT              | 1980 West Broad Street, MS3270                                 |                                               | Columbus         | 43223      | Deborah     |    | Green           | Administrator, Office of Small and Disadvantaged Business Enterprise | 614.995-0758        | Deborah.Green@dot.ohio.gov              |
| Ohio           | Greater Cleveland Regional Transit Authority                         | GCRTA             | 1240 West, 6th Street                                          |                                               | Cleveland        | 44113-1331 | Steven      |    | Sims            | Director                                                             | 216-566-5100        |                                         |
| Ohio           | Ohio Department of Transportation/Ohio Unified Certification Program | OUCP              | 1980 W. Broad Street                                           | Mail Stop code 3270                           | Columbus         | 43223      | David       |    | Walker          | Certification Manager                                                | 614-644-0301        | David.Walker@dot.ohio.gov               |
| Ohio           | Division of Opportunity, Diversity and Inclusion                     | DOPDI             | 1980 West Broad Street, MS3270                                 |                                               | Columbus         | 43223      | Lauren      |    | Purdey          | Deputy Director                                                      | 614-995-0758        | lauren.Purdey@dot.ohio.gov              |
| Ohio           | Greater Cleveland Regional Transit Authority                         | GCRTA             | 1240est 6th Street                                             |                                               | Cleveland        | 44113      | Marleise    |    | Wicker          | Business Development Specialist                                      | 213-356-3129        | Mwicker@gcrta.org                       |
| Ohio           | Greater Hopkins International Airport                                | GHIA              | 5300 Riverside                                                 | P.O. Box 81009                                | Cleveland        | 44181      | Herlinda    |    | Bradley         | Manager, Office of Compliance                                        | 216-265-6791        | hmcowell@clevelandairport.com           |
| Ohio           | Cleveland Hopkins International Airport                              | CHIA              | 5300 Riverside Drive                                           | P.O. Box 81009                                | Cleveland        | 44181      | Herlinda    |    | Bradley         | Certification Officer                                                | 216-265-3389        | Jbrooks@clevelandairport.com            |
| Ohio           | City of Dayton Human Relations Council                               | DHRC              | 371 W. Second Street                                           | Suite 100                                     | Dayton           | 45402      | Andrew      |    | Chow            | Business & Technical Assistance                                      | 937-333-1439        | Andrew.chow@daytonohio.gov              |
| Ohio           | City of dayton Human Relations Council                               | HRC               | 371 W. Second Street                                           | Suite 100                                     | Dayton           | 45402      | Chrisondra  |    | Goodwine        | Contract Compliance Officer                                          | 937-333-1405        | Chrisondra.goodwine@daytonohio.gov      |
| Oklahoma       | Oklahoma Department of Transportation                                | OKDOT             | 200 N.E. 21st Street                                           |                                               | Oklahoma City    | 73105-3204 | Jenny       |    | Allen           | DBE Reviewer, Civil Rights Division                                  | 405-522-6046        |                                         |
| Oregon         | City of Portland                                                     | COP               | 1120 SW Fifth Avenue, Room 1313                                |                                               | Portland         | 97204      | Christine   |    | Moddy           | Director                                                             | 503 823-5047        | christine.moddy@portlandoregon.gov      |
| Oregon         | Office of Minority, Women and Emerging Small Business                | OMW&ESB           | 350 Winter St., N.E.                                           |                                               | Salem            | 97301-3878 | Gabriel     | M. | Silva           | Certification Manager                                                | (503)947-7922       |                                         |
| Oregon         | Office of Minority, Women, and Emerging Small Business               | OMWESB            | 775 Summer Street                                              | NE, Ste. 200                                  | Salem            | 97301      | Raleigh     |    | Lewis           | Certification Manager                                                | (503) 986-0075      |                                         |
| Oregon         | Oregon Department of Transportation                                  | ODOT              | 800 Airport Road SE                                            |                                               | Salem            | 97301      | Michael     | A. | Cobb            | Office of Civil Rights Manager                                       | (503)986-5753       |                                         |
| Pennsylvania   | Southeastern Pennsylvania Transportation Authority                   | SEPTA             | 1234 Market Street                                             | 11th Floor                                    | Philadelphia     | 19107-3780 | Mary        | E  | Connell         | Director                                                             | 215-580-3710        | Mconnell@septa.org                      |
| Pennsylvania   | Pennsylvania Turnpike Commission                                     | PATC-UCP          | 400 North Street, 8th Floor                                    | Commonwealth Keystone Building                | Harrisburg       | 17120      | Eric        |    | Madden          | Policy Director                                                      | (717)939-9551       |                                         |
| Pennsylvania   | Pennsylvania Unified Certification Program                           | PAUCP             | 354 Sixth Ave                                                  | Floor 5                                       | Pittsburgh       | 15222      | Jeannie Sue |    | Daniels Broadus | MBEC Director                                                        | 412-350-4309        | jdaniels@pa.gov<br>sbroadus@rideprt.org |
| Pennsylvania   | Port Authority of Allegheny County                                   | PAAC              | Port Authority of Alleghany County                             | Office of Equal Opportunity, 345 Sixth Avenue | Pittsburgh       | 15222-2527 | Gwendolyn   | Q. | Allen           | Director                                                             | (412)566-5500       |                                         |
| Pennsylvania   | Pennsylvania Department of Transportation                            | PennDOT           | P. O. Box 3251                                                 |                                               | Harrisburg       | 17105-3251 | Katherine   | I  | Peters          | Director, Bureau of Equal Opportunity                                | 717-787-5891        | Kpeters@pa.gov                          |
| Pennsylvania   | City of PA/Minority Business Enterprise Council                      | CoPA/MBEC         | Municipal Services Building                                    | 1401 JFK Blvd., Suite 330                     | Philadelphia     | 19102-1666 | Mary        |    | Stitt           | Director                                                             | (215)686-6397       |                                         |
| Rhode Island   | Rhode Island Department of Administration                            | RIDOED            | ONE CAPITAL HILL                                               |                                               | Providence       | 02908-5890 | Charles     | C  | Newton          | Administrator, MBE Compliance Office                                 | 401-222-6253        |                                         |
| South Carolina | South Carolina Department of Transportation                          | SCDOT             | P.O. Box 191                                                   |                                               | Columbia         | 29202-0191 | Greg        |    | Davis           | Director, Business Development & Special Programs                    | 803-737-1372        | davisgq@scdot.org                       |
| South Dakota   | South Dakota Department of Transportation                            | SDDOT             | 700 E Broadway Avenue                                          |                                               | Pierre           | 57501-2586 | Lance       |    | DeMers          | DBE Coordinator                                                      | 605-773-4906        | lance.demers@state.f.us                 |
| Tennessee      | Tennessee Department of Transportation                               | TDOT              | 505 Deaderick Street, Suite 1800                               | James K. Polk Building                        | Nashville        | 37243      | David       |    | Neese           | Director, Small Business Development Program                         | (615)741-3681       | david.neese@tn.gov                      |
| Tennessee      | Uniform Certification Agency                                         | UCA               | P.O. Box 3060                                                  |                                               | Memphis          | 38173      | Luke        |    | Yancy           | President / CEO                                                      | (901)525-6512       |                                         |
| Tennessee      | Nashville MTA & RTA                                                  | Nashville-MTA/RTA | 430 Myatt Drive                                                |                                               | Nashville        | 37115      | Greta       |    | Beard           | procurement Manger/DBE Liaison Officer                               | 615-880-3984        | Greta.Beard@nashville.gov               |
| Tennessee      | Chattanooga Area Regional Transportation Authority                   | CARTA             | 1617 Wilcox Blvd                                               |                                               | Chattanooga      | 37406      | Terry       |    | Hart            | DBE Coordinator                                                      | 423-855-2200        | thart@chattaairport.com                 |
| Tennessee      | Chattanooga Metropolitan Airport Authority                           | CMAA              | State of Tennessee State Certification Program                 | 1001 Airport Road, Suite #14                  | Chattanooga      | 37421      | Michael     | J. | Landguth        | President & CEO                                                      | (423)855-2200       |                                         |
| Tennessee      | Metropolitan Nashville Airport Authority                             | MNAA              | Business Diversity Development                                 | One Terminal Drive, Suite 501                 | Nashville        | 37214-4114 | Kebbyn      |    | Bryant          | Certification Specialist                                             | 615-275-1755        |                                         |
| Texas          | Corpus Christi Regional Transportation Authority                     |                   | 5658 Bear Lane                                                 |                                               | Corpus Christi   | 78405      | Jorge       |    | Cruz-Aedo       | Managing Director of Administration/ DBE Officer                     | 361-903-3521        |                                         |
| Texas          | Texas Department of Transportation                                   | TXDOT             | 125 E. 11th Street                                             | Dewitt C. Greer State Highway Building        | Austin           | 78701-2483 | Michael     | D. | Bryant          | Director, Office of Civil Rights                                     | 512-416-4700        | michael.d.bryant@txdot.gov              |
| Texas          | City of Houston                                                      | COH               | 611 Walker                                                     | 7th Floor                                     | Houston          | 77002      | Carlacia    |    | Wright          | Director                                                             | (713)837-9000       |                                         |
| Texas          | Dallas/Fort Worth International Airport                              | D/FWIA            | P.O. Drawer DFW                                                | Dallas/Fort Worth Airport                     | Dallas/Ft. Worth | 75261      | Elicia      |    | Mitchell        | Director of Minority & Economic Affairs                              | 817-640-0606 Ext 27 | Emitchell@nctrca.org                    |
| Texas          | CITY OF SAN ANTONIO                                                  | COSA              | P. O. BOX 839965                                               |                                               | SAN ANTONIO      | 78283-3966 | Shauchi     |    | Nagpal          | Economic Development Manager SMWBA                                   | 210-207-1001        | Shauchi.Nagpal@sanantonio.gov           |
| Texas          | North Central Texas Regional Certification Agency                    | NCTRCA            | Centerpoint Two, Suite 100                                     | 624 Six Flags Drive                           | Arlington        | 76011      | Vickie      |    | Young           | Interim Agency Director                                              | 817-640-0606        | vyoung@nctrca.org                       |
| Texas          | VIA Metropolitan Transit                                             | VIA               | 800 West Myrtle                                                | P.O. Box 12489                                | San Antonio      | 78212      | Sylvia      | A  | Enriquez        | Director                                                             |                     |                                         |
| Texas          | Houston Metropolitan Transit Authority                               | HMTA              | 1201 Louisiana                                                 | P.O. Box 61429                                | Houston          | 77208-1429 | Jose        |    | Villarreal      | Affirmative Action Office                                            |                     |                                         |
| Texas          | City of Austin                                                       | COA               | 4201 Ed Bluestein Blvd                                         |                                               | Austin           | 78721-7605 | Elton       |    | Price           | Certification Division Manager                                       | 512-974-7014        | elton.price@austintexas.gov             |
| Texas          | Capital Metropolitan Transportation Authority                        | CMTA              | 2910 East Fifth Street                                         |                                               | Austin           | 78702      | Patricia    | J  | Bush            | DBE Coordinator                                                      | 512-389-7400        |                                         |
| Texas          | South Central Texas Regional Certification Agency                    | SCTRCA            | 3201 Cherry Ridge St                                           | Building C-319                                | San Antonio      | 78230      | Julio       | C. | Fuentes         | Executive Director                                                   | 210 227-4722        |                                         |
| Utah           | Utah Department of Transportation                                    | UDOT              | Civil Rights Section/UUCP                                      | 4501 South 2700 West - 4th Floor, Box 141520  | Salt Lake City   | 84114-1520 | Judy        |    | Romrell         | Civil Rights Manager                                                 | 801-965-4208        | jromrell@utah.gov                       |
| Utah           | Utah Unified Certification Program                                   | UUCP              | P.O. Box 145550                                                |                                               | Salt Lake City   | 84114-5550 | Stacy       |    | Frandsen        | Certifying Official                                                  | 801-965-4100        | Stacy.Frandsen@slcgov.com               |
| Utah           | Salt Lake Airport                                                    | UUCP              |                                                                | 3600 South 700 West                           | Salt Lake City   | 84114-5550 | Raymond     |    | Christy         | Certifying Official                                                  | (801)262-5626       |                                         |
| Utah           | Utah Transit Authority                                               | UTA               | 669 West 200 South                                             |                                               | Salt Lake City   | 84101      | Andrew      |    | Gray            | Civil Rights Compliance Officer                                      | 801-287-4520        | agray@rideuta.com                       |
| Vermont        | State of Vermont Agency of Transportation                            | VTrans            | Policy and Planning Division Civil Rights and Labor Compliance | One National Life Drive                       | Montpelier       | 05633-5001 | Lori        |    | Valburn         | Pre-Qualification Administrator                                      | (802)828-5561       |                                         |
| Virginia       | Virginia Department of Small Business & Supplier Diversity           | SBSD              | 101 N. 14th Street                                             | 11th Floor                                    | Richmond         | 23219      | Calvin      | M. | Thweatt         | Director of Certification and Transportation Business Development    | (804) 786-7694      | Calvin.thweatt@sbsd.virginia.gov        |
| Washington     | Washington State Department of Transportation                        | WADOT             | P.O. Box 47314                                                 |                                               | Olympia          | 98504-7314 | Charles     |    | Wilson          | Manager, External Civil Rights Branch                                | 206-705-7085        |                                         |
| Washington     | Office of Minority and Women's Business Enterprises                  | OM&WBE            | Compliance Division, 406 South Water                           | P.O. Box 41160                                | Olympia          | 98504-1160 | Teresa      |    | Berntsen        | Director                                                             | (360)753-9693       | teresab@omwbe.wa.gov                    |

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|----------------|----------------------------------------------------------|--------|------------------------------------------------------|--------------------------------------------|--------------------------|------------|-----------|----|-----------|-------------------------------------------------------|---------------|--------------------------|
| West Virginia  | West Virginia Department of Transportation               | WVDOT  | 1900 Kanawha Blv. East, Division of Highways         | State Capitol Complex, Bldg. Five          | Charleston               | 25305      | Drema     | L. | Smith     | Director, EEO Division                                | (304)558-3931 |                          |
| Wisconsin      | Milwaukee County Community Business Development Partners | MCCBDP | 2711 W. Wells St.                                    | Room 830                                   | Milwaukee                | 53208      | Ruby      |    | Dent      | Certification Section Manager                         | 414-278-5037  |                          |
| Wisconsin      | Wisconsin Department of Transportation                   | WISDOT | P.O. Box 7965                                        |                                            | Madison                  | 53707      | Eugene    |    | Johnson   | Director, Bureau of Equity and Environmental Services | 608-267-9527  |                          |
| Wisconsin      | City of Madison                                          | COM    | MADISON MUNICIPAL BUILDING, SUITE 523                | 215 MARTIN LUTHER KING, JR. BOULEVARD      | MADISON                  | 53701-1626 | Norman    |    | Davis     | Contract Compliance Aide                              | 608-266-4910  | ndavis@cityofmadison.com |
| Wisconsin      | Wisconsin Unified Certification Program                  | WUCP   | Wisconsin Department of Transportation/ DBE Division | 4802 Sheboygan Ave., Room 451, PO Box 7965 | Madison                  | 53707-7965 | John      |    | Franklin  | DBE Certification Specialist                          | 608-264-8721  |                          |
| Wyoming        | Jackson Hole Airport Board                               | JHAB   | P.O. Box 159                                         |                                            | Jackson                  | 83001      | Francesca |    | Hammer    | Board President                                       |               |                          |
| Wyoming        | Wyoming Department of Transportation                     | WYDOT  | 5300 Bishop Boulevard                                |                                            | Cheyenne                 | 82009-3340 | Nora      |    | Lyons     | DBE/EEO Construction Engineers                        | (307)777-4457 |                          |
| Puerto Rico    | Puerto Rico Highway & Transportation Auth.               | PRHTA  | Civil Rights Office                                  | Box 42007                                  | San Juan                 | 00940-2007 | Ana       | A  | Olivencia | Director, Office of Civil Rights                      | 787-729-1562  |                          |
| Virgin Islands | U.S. Virgin Island Public Works Department               | VIPWD  | 6002 Estate Anna's Hope                              |                                            | Christiansted, St. Croix | 00820-4428 | Darryl A. |    | Smalls    | Commissioner                                          | (340)773-1290 |                          |